

Recreation

MISSION STATEMENT

The mission of the Department of Recreation is to emphasize teamwork, objectivity, growth, imagination, value, and excellence in providing recreation and leisure services and facilities in everything the Department does for all communities. The acronym "TO GIVE" represents the Department's commitment to achieving this mission.

BUDGET OVERVIEW

The total recommended FY05 Operating Budget for the Department of Recreation is \$20,861,650, a decrease of \$838,910 or 3.9 percent from the FY04 Approved Budget of \$21,700,560. Personnel Costs comprise 72.5 percent of the budget for 117 full-time positions and 25 part-time positions for 400.6 workyears. Operating Expenses account for the remaining 27.5 percent of the FY05 budget.

The Debt Service for the Recreation Fund is appropriated in the Debt Service Fund and is, therefore, not displayed in this section. To pay for the Debt Service, a transfer of funds from the Recreation Fund to the Debt Service Fund of \$7,324,660 is required to cover general obligation bond and long-term lease costs.

Additionally, it should be noted that the Department manages an estimated \$7,000,000 Agency Fund. This Fund is designated for handling contracted programs and services and is entirely revenue supported. The net proceeds of these activities are accounted for in the Recreation Fund.

In addition, this department's Capital Improvements Program (CIP) requires Current Revenue funding. Please see Section 5 for information related to the CIP.

ORGANIZATION

The Department of Recreation was reorganized in FY04 in order to more effectively manage the Department's programs. This reorganization resulted in three new divisions. The Revenue Supported Program Division is charged with offering revenue generating programs that cover their direct costs and some indirect costs. The Community Services Division provides programs and services that will cover some costs, although the main focus will be on providing programs with a broad public benefit. The third division is the Recreation Support Division that provides administrative support to all personnel. This Division also includes the new Affiliated Recreation Services Team that coordinates programs, grants, and facility oversight for outside organizations which have an affiliation with the County. The following program descriptions reflect this new organizational structure.

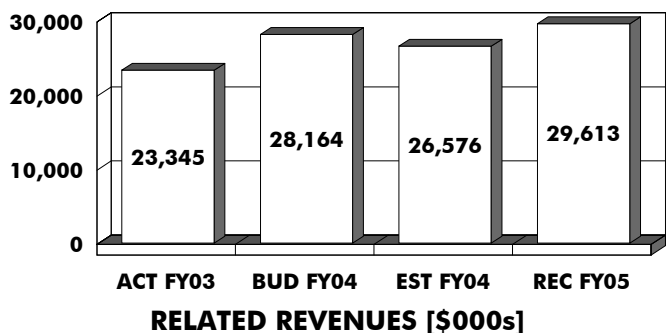
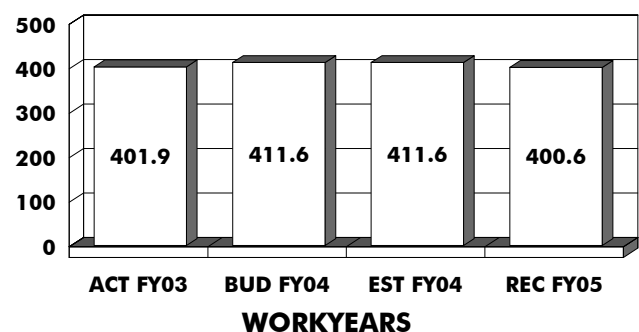
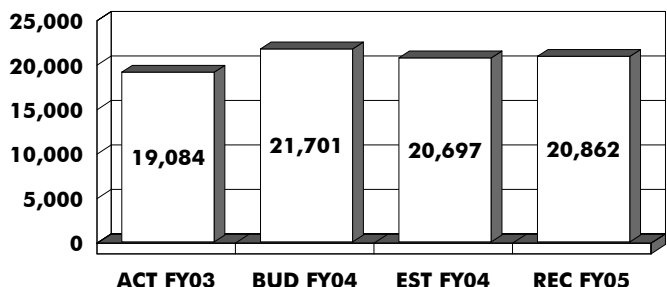
PROGRAM CONTACTS

Contact Rita Howard of the Department of Recreation at

Program Summary

	Expenditures	WYs
Aquatics	3,631,480	134.0
Camps, Classes, and Sports	2,836,990	60.4
Recreation Regions and Community Centers	4,195,170	74.2
Youth Services (Teens, Youth Sports, and Fun Centers)	2,915,320	65.0
Seniors and Therapeutic Recreation Programs	1,800,330	35.9
Planned Lifecycle Asset Replacement (PLAR)	550,000	0.0
Affiliated Recreation Services	1,479,290	11.4
Management Services	1,024,180	12.7
Fixed Costs	1,572,850	0.1
Administration/Policy Management	856,040	6.9
Totals	20,861,650	400.6

Trends



240.777.6822 or Douglas Weisburger of the Office of Management and Budget at 240.777.2762 for more information regarding this department's operating budget.

PROGRAM DESCRIPTIONS

Aquatics

The Aquatics program provides recreational, fitness, instructional, competitive, therapeutic, and rehabilitative water activities that serve all citizens. The Department operates three indoor aquatic facilities, as well as six regional outdoor pools; the seventh outdoor pool will open Memorial Day 2004. The indoor pools serve the public 17 hours each day, 7 days a week, approximately 340 days a year. The outdoor pools operate from Memorial Day weekend through the Labor Day weekend.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	3,560,630	134.6
Increase Cost: Annualization of lapsed positions in FY04	25,000	0.5
Decrease Cost: Miscellaneous operating expenses (travel, printing, training, cell phones, etc.)	-7,500	0.0
Reduce: Summer swim meets from seven to six	-5,000	-0.2
Decrease Cost: Martin Luther King, Jr. Indoor Pool closed ten Sundays in the summer	-16,740	-0.6
Decrease Cost: Programmatic support for summer swim team (six coaches)	-15,000	-0.3
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	90,090	0.0
FY05 CE Recommended	3,631,480	134.0

Camps, Classes, and Sports

The Camps program provides Little People Centers and summer day camps featuring outdoor nature programs, educational activities, sports programs, fine arts, performing arts, and craft activities to meet the needs of youth, ages 4-13. Teenagers, ages 13-18, participate in a select number of programs and services designed specifically to meet their needs.

The Classes program provides recreational and skill development classes to young people and adults. Leisure classes are scheduled and advertised four times each year in arts, crafts, exercise, music, performing and social dance, and special interest areas. Physical activity classes are offered in the martial arts and in-line skating. Special intensive schools and clinics are also offered during school vacation times. Institutes are also offered in concentrated classes, such as six to eight hours on a weekend. The Classes program also provides recreational, social, and early childhood development activities for children ages one to five years, incorporating child-parent interaction, creativity, independence, fitness, and wholesome fun. The preschool activities consist of Tiny Tot classes that are established by age groups and subject matter. After-school classes and programs are also offered for elementary and middle school students throughout the County.

The Sports program administers and delivers an extensive

program in adult sports and select youth leagues throughout the County. For adults, competitive leagues are offered seasonally in tennis, soccer, flag and touch football, volleyball, basketball, and softball. Tournaments and instructional classes such as fencing, golf, and tennis complement the league offerings of soccer, basketball, baseball, softball, and flag football. Benefits include building self-esteem, building strong bodies, and reducing stress.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,853,350	64.6
Decrease Cost: Administrative support (Principal Administrative Aide)	-50,000	-0.8
Decrease Cost: Miscellaneous operating expenses (travel, printing, training, cell phones, etc.)	-5,400	0.0
Decrease Cost: Summer camps reduced from 52 to 49	-90,430	-2.3
Eliminate: Basketball shirts for high school program	-9,500	0.0
Eliminate: Adult volleyball program	-6,570	-0.1
Decrease Cost: Programmatic support for classes (Recreation Specialist II)	-86,960	-1.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	232,500	0.0
FY05 CE Recommended	2,836,990	60.4

Recreation Regions and Community Centers

The Department's 17 community recreation centers, located throughout the County, host programs for the Department, other agencies, and community organizations. Community recreation centers provide leisure activity, social interaction, family participation, and neighborhood civic involvement, and promote community cohesion and identity.

Programs for all ages are available in community recreation centers. These facilities are designed to support sports, fitness, dance, social activities, and arts programs. Activities include instructional programs; organized competitions; performances and exhibitions; recreational clubs and hobby groups; and accessibility initiatives for special populations. In addition, they offer important community meeting space. Center spaces are available for party rentals, receptions, and civic group meetings. User fees are charged for room rentals, special programs, and services offered at each facility.

The Recreation Regions program provides community liaison, volunteer services support, and customer needs assessments in the five community recreation service regions of the County. Regional staff advocate for and coordinate all recreation services and coordinate long-range facility planning in their region, assist with the delivery of services, perform customer assessments of programs, provide staff support to Regional Advisory Boards, and serve as liaisons with schools and community groups in the region. Program staff also manage local community-based activities, such as community days, festivals, and other special events.

An additional and unique recreation center, the Charles W.

Gilchrist Center for Cultural Diversity, is a cultural and community focal point. The Center strengthens community vitality by promoting an environment in which differences are celebrated and viewed as an asset. The Center includes an Education and Technology Lab and involves the collaboration of the Department of Recreation, Community Use of Public Facilities, the Department of Health and Human Services, the Department of Housing and Community Affairs, and other departments. In addition, the Center is a "one stop shop" for services, community contacts, cultural events, small business opportunities, and meeting and working space for established ethnic, nonprofit organizations. This Center also includes information and referral services to Montgomery County newcomers.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	3,996,280	70.5
Add: Operating expenses for new Damascus Community Center	328,670	4.6
Decrease Cost: Miscellaneous operating expenses (travel, printing, training, cell phones, etc.)	-131,880	0.0
Reduce: All 17 community centers closed five extra days throughout the year	-8,100	-0.3
Decrease Cost: Programmatic support (Community Activities Coordinator)	-21,920	-0.6
Decrease Cost: Programmatic support (two Community Activities Coordinator positions replaced by seasonal staff)	-21,000	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	53,120	0.0
FY05 CE Recommended	4,195,170	74.2

Youth Services (Teens, Youth Sports, and Fun Centers)

The Teen program provides positive social alternatives to alcohol and drug use. Teen Clubs serve middle and high school aged youth by sponsoring events on holidays and weekends such as dances, activity nights, and trips. Teen Centers, jointly operated by the Department, the private sector, and community/civic organizations, provide after school and weekend drop-in facilities or special activities for young people ages 13 to 18. Drawing the Line and Under 21 programs are specifically designed to combat underage alcohol use with activities such as parties after football and basketball games and after-prom events. Some programs are offered in partnership with private sector establishments. After Hours is a program to provide special events for middle school students from October to April.

The Youth Sports program administers and delivers an extensive program in youth sports throughout the County. Programs include instructional sports for K-2nd grade youth in soccer, basketball, and T-ball; competitive leagues for grades 3-12 in field hockey, basketball, baseball, softball, flag football, and in-line hockey. Individual or group instruction is available in fencing, gymnastics, badminton, golf, table tennis, and tennis. Benefits include building self-esteem, building strong bodies, and reducing stress.

Recreation

The Summer Fun Center program is a six week program offered in the summer for youth ages 5 to 12 years. This is a neighborhood drop-in program where children may come for the entire six week program or they may choose which days they would like to participate. This supervised program generally includes arts and crafts, sports, nature activities, games, and plenty of fun.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,887,950	70.0
Eliminate: Rec Extra after school teen program	-157,500	-4.0
Decrease Cost: Miscellaneous operating expenses (travel, printing, training, cell phones, etc.)	-31,750	0.0
Eliminate: Community Partnership After School grant	-38,930	-0.9
Decrease Cost: Funding for arts and crafts supplies for the Summer Fun Centers	-5,000	0.0
Reduce: Number of trips from eight to seven at each of the 35 Teen Clubs	-3,000	-0.1
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	263,550	0.0
FY05 CE Recommended	2,915,320	65.0

Seniors and Therapeutic Recreation Programs

The Seniors program offers services for adults age 55 and above which include senior centers, neighborhood programs, classes, sports and fitness, trips, and special programs for frail and isolated seniors. Senior centers are open five to six days per week and provide social, physical, recreational, educational, and community oriented activities. Recreation opportunities range from organized classes such as fitness, art, and computer skills to more informal activities such as billiards, discussion groups, and guest speakers. These centers are focal points for the delivery of recreation, community, and health-related services to senior adults. Senior neighborhood programs serve groups of 20-70 individuals who meet in recreation centers near their homes one to three days each week. These programs offer special interest classes, trips, social activities, and food services at selected sites.

The Therapeutic Recreation program provides accessible leisure, educational and personal skill development activities for individuals with disabilities through mainstreaming and adaptive programs. The programs provide support for the families of participants, ages pre-school through adult. The activities available to residents with disabilities through the Department are often the only opportunities these individuals have for leisure activities. There are few private providers.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	1,924,810	36.5
Enhance: Seasonal salary funding for additional rentals at Holiday Park Senior Center	3,620	0.1

Shift: Senior Outdoor Adventures in Recreation program	-19,730	-0.5
Reduce: Close senior centers and neighborhood senior centers five days throughout the year	-4,110	-0.2
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-104,260	0.0
FY05 CE Recommended	1,800,330	35.9

Planned Lifecycle Asset Replacement (PLAR)

PLAR provides funding for a lifecycle replacement program to protect the Department's investment in facilities and equipment and to sustain efficient and reliable facility operations. The program is targeted at slowing the deterioration of the equipment and structures in Department facilities. Specifically, the program includes interior space modifications, security system enhancements, refinishing of gymnasium floors and bleachers, outdoor sport court resurfacing and modification, outdoor pool and bath house renovations and modernization, and replacement of playground structures.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	100,000	0.0
Enhance: Replacement equipment and repairs at sixteen community centers and the Charles Gilchrist Center for Cultural Diversity	450,000	0.0
FY05 CE Recommended	550,000	0.0

Affiliated Recreation Services

The Affiliated Recreation Services Team is responsible for coordinating special events and other activities which offer a variety of benefits including enhancing a sense of community, encouraging family participation, and providing a positive image for the County. These special events offer opportunities for interaction among the various segments of our multi-cultural community and provide a chance to celebrate our rich cultural diversity.

This Team partners with many County and outside agencies and organizations to provide various leisure opportunities for the citizens of the County. Affiliated Recreation Services are responsible for the coordination and management of all arts programs and arts grants, as well as the oversight of the Black Rock Center for the Arts. The Hearts N' Parks program, affiliated with the National Recreation and Park Association is a responsibility of this Team. Other partnerships include the White Oak Golf Course with the Parks Department, and reuse of the theater at the Department's administrative offices with the Arts and Humanities Council, among others.

Affiliated Recreation Services handles the production of the quarterly Leisure Guide and other marketing programs, the maintenance of the Department's website, as well as the administrative support functions for automated equipment services and training, and telecommunications coordination.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	2,870,900	14.9
Enhance: Leisure Guide mailing	90,000	0.0
Eliminate: Construction supervision (Maintenance Renovation and Inspection Supervisor)	-35,000	-0.5
Decrease Cost: Miscellaneous operating expenses (supplies, vehicle rentals, furniture, special events, etc.)	-46,910	0.0
Shift: Facility custodial cleaning function to DPWT	-1,308,310	-3.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	-91,390	0.0
FY05 CE Recommended	1,479,290	11.4

Management Services

The Management Services Team provides administrative support functions such as processing of program registrations; personnel actions for thousands of seasonal staff; time sheets and payroll; procurement; financial management functions and development; and oversight of the Department's operating budget. Other functions of this Team include criminal background investigations, maintenance of photocopy machines, registration and refund processing, and contract management for all Department contracts. The Management Services staff also manage the customer service operations for the Department.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	1,007,800	13.0
Decrease Cost: Administrative support (seasonal staff and clerical temporaries)	-24,000	-0.3
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	40,380	0.0
FY05 CE Recommended	1,024,180	12.7

Fixed Costs

Fixed Costs include costs associated with utilities, property insurance, workers' compensation insurance, and grants to the cities of Gaithersburg and Takoma Park.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	1,540,020	0.1
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	32,830	0.0
FY05 CE Recommended	1,572,850	0.1

Administration/Policy Management

The Department's Administration/Policy Management staff provides the management and supervisory oversight for direction, policy development, accountability, evaluation, planning, training, personnel/payroll, budget and fiscal matters,

and technology improvements. Administration/Policy Management includes the Department's senior managers and supports the work of the Advisory Boards.

FY05 Recommended Changes

	Expenditures	WYs
FY04 Approved	958,820	7.4
Increase Cost: Motor pool rate adjustment	53,930	0.0
Shift: Rickman Farm/Therapeutic Riding program to M-NCPPC	-175,000	0.0
Reduce: Administrative support (Office Services Coordinator)	-48,000	-0.5
Decrease Cost: Miscellaneous operating expenses (duplicating, travel, athletic apparel, furniture, office supplies, etc.)	-7,300	0.0
Decrease Cost: Overtime in Office of the Director	-7,600	0.0
Miscellaneous adjustments, including negotiated compensation changes, employee benefit changes, and changes due to staff turnover	81,190	0.0
FY05 CE Recommended	856,040	6.9

BUDGET SUMMARY

	Actual FY03	Budget FY04	Estimated FY04	Recommended FY05	% Chg Bud/Rec
RECREATION					
EXPENDITURES					
Salaries and Wages	11,490,262	12,256,200	10,807,515	12,146,940	-0.9%
Employee Benefits	2,484,645	2,812,690	3,602,505	2,979,780	5.9%
Recreation Personnel Costs	13,974,907	15,068,890	14,410,020	15,126,720	0.4%
Operating Expenses	5,013,554	6,592,740	6,255,490	5,734,930	-13.0%
Capital Outlay	0	0	0	0	—
Recreation Expenditures	18,988,461	21,661,630	20,665,510	20,861,650	-3.7%
PERSONNEL					
Full-Time	130	122	122	117	-4.1%
Part-Time	30	27	27	25	-7.4%
Workyears	399.0	410.7	410.7	400.6	-2.5%
REVENUES					
NRPA Reimb.: Magnet Community Program	-68,400	15,000	0	0	—
Property Tax	16,175,212	18,814,820	18,997,210	20,531,090	9.1%
Activity Fees	6,991,063	9,103,580	7,400,000	8,790,000	-3.4%
Other	0	12,000	12,000	12,000	—
Investment Income	151,680	180,000	133,920	280,000	55.6%
FEMA Reimbursement: Isabel	0	0	1,180	0	—
Recreation Revenues	23,249,555	28,125,400	26,544,310	29,613,090	5.3%
GRANT FUND MCG					
EXPENDITURES					
Salaries and Wages	56,611	31,170	14,635	0	—
Employee Benefits	6,038	7,760	1,085	0	—
Grant Fund MCG Personnel Costs	62,649	38,930	15,720	0	—
Operating Expenses	32,420	0	16,250	0	—
Capital Outlay	0	0	0	0	—
Grant Fund MCG Expenditures	95,069	38,930	31,970	0	—
PERSONNEL					
Full-Time	0	0	0	0	—
Part-Time	0	0	0	0	—
Workyears	2.9	0.9	0.9	0.0	—
REVENUES					
Summer Companion Program	17,089	0	0	0	—
Hot Spots: Germantown	13,514	0	0	0	—
Hot Spots: Wheaton	26,919	0	0	0	—
Magnet Community Program - NRPA	15,000	0	0	0	—
Tanglewood Homework Club	12,881	0	0	0	—
Tobytown Community Grant	2,811	0	0	0	—
Community Partnership After School	0	38,930	31,970	0	—
Teen - Georgian Courts	6,855	0	0	0	—
Grant Fund MCG Revenues	95,069	38,930	31,970	0	—
DEPARTMENT TOTALS					
Total Expenditures	19,083,530	21,700,560	20,697,480	20,861,650	-3.9%
Total Full-Time Positions	130	122	122	117	-4.1%
Total Part-Time Positions	30	27	27	25	-7.4%
Total Workyears	401.9	411.6	411.6	400.6	-2.7%
Total Revenues	23,344,624	28,164,330	26,576,280	29,613,090	5.1%

FUTURE FISCAL IMPACTS

Title	CE REC. FY05	FY06	FY07	(\$000's) FY08	FY09	FY10
This table is intended to present significant future fiscal impacts of the department's programs.						
RECREATION						
Expenditures						
FY05 Recommended	20,862	20,862	20,862	20,862	20,862	20,862
No inflation or compensation change is included in outyear projections.						
Annualization of Positions Approved in FY05	0	36	36	36	36	36
New and existing positions in the FY05 budget will be filled during the middle of the year. Therefore, the above amount reflects annualization of these positions in the outyears.						
Labor Contracts	0	418	871	952	952	952
These figures represent the annualization of FY05 increments, general wage adjustments, and associated benefits. Estimated compensation (e.g., general wage adjustment and service increments) for personnel are included for FY06 and beyond.						
New Recreation Facilities	0	26	1,309	2,015	2,266	3,487
Represents operating budget impacts associated with the Germantown Pool and the Damascus, White Oak, North Potomac, and Mid-County Community Recreation Centers.						
Subtotal Expenditures	20,862	21,341	23,077	23,864	24,115	25,336

FY05-10 PUBLIC SERVICES PROGRAM: FISCAL PLAN				RECREATION			
FISCAL PROJECTIONS	FY04 ESTIMATE	FY05 REC	FY06 PROJECTION	FY07 PROJECTION	FY08 PROJECTION	FY09 PROJECTION	FY10 PROJECTION
ASSUMPTIONS							
Property Tax Rate: Real Property	0.022	0.022	0.021	0.021	0.020	0.019	0.019
Assessable Base: Real Property (000)	78,575,000	86,103,800	96,501,400	107,431,200	117,857,500	124,008,200	128,968,800
Property Tax Collection Factor: Real Property	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%	99.7%
Property Tax Rate: Personal Property	0.055	0.055	0.053	0.053	0.050	0.048	0.048
Assessable Base: Personal Property (000)	3,376,900	3,151,800	3,212,100	3,285,500	3,374,100	3,481,300	3,607,700
Property Tax Collection Factor: Personal Property	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%	94.9%
Indirect Cost Rate	13.15%	14.32%	14.32%	14.32%	14.32%	14.32%	14.32%
CPI (Fiscal Year)	2.7%	2.4%	2.3%	2.4%	2.5%	2.4%	2.3%
BEGINNING FUND BALANCE	2,072,270	1,193,930	581,790	622,760	1,101,050	1,748,500	1,574,270
REVENUES							
Taxes	18,997,210	20,531,090	21,804,850	24,129,790	25,101,800	25,060,150	26,056,820
Charges For Services	7,400,000	8,790,000	8,992,170	9,207,980	9,438,180	9,664,700	9,886,990
Intergovernmental	1,180	0	0	0	0	0	0
Miscellaneous	145,920	292,000	442,000	582,000	712,000	842,000	922,000
Subtotal Revenues	26,544,310	29,613,090	31,239,020	33,919,770	35,251,980	35,566,850	36,865,810
INTERFUND TRANSFERS (Net Non-CIP)	(6,757,140)	(9,363,580)	(9,856,400)	(10,363,990)	(10,740,070)	(11,625,620)	(12,325,810)
TOTAL RESOURCES	21,859,440	21,443,440	21,964,410	24,178,540	25,612,960	25,689,730	26,114,270
PSP OPER. BUDGET APPROP/ EXP'S.							
Operating Budget	(20,665,510)	(20,861,650)	(20,861,650)	(20,861,650)	(20,861,650)	(20,861,650)	(20,861,650)
Labor Agreement	n/a	0	(418,000)	(870,840)	(951,810)	(951,810)	(951,810)
Annualizations and One-Time	n/a	n/a	(36,000)	(36,000)	(36,000)	(36,000)	(36,000)
FFI CIP OBI New Facilities	n/a	n/a	(26,000)	(1,309,000)	(2,015,000)	(2,266,000)	(3,487,000)
Subtotal PSP Oper Budget Approp / Exp's	(20,665,510)	(20,861,650)	(21,341,650)	(23,077,490)	(23,864,460)	(24,115,460)	(25,336,460)
TOTAL USE OF RESOURCES	(20,665,510)	(20,861,650)	(21,341,650)	(23,077,490)	(23,864,460)	(24,115,460)	(25,336,460)
YEAR END FUND BALANCE	1,193,930	581,790	622,760	1,101,050	1,748,500	1,574,270	777,810
END-OF-YEAR RESERVES AS A PERCENT OF RESOURCES	5.5%	2.7%	2.8%	4.6%	6.8%	6.1%	3.0%

Assumptions:

1. Stable fees and charges, increased by inflation, are assumed in order to achieve cost recovery goals. Fee increases must be tempered by market conditions.
2. Tax rates are adjusted to maintain a fund balance of approximately 2.5 percent of resources. Personal property tax rates are set at approximately 2.5 times the real property tax rate rounded to the nearest tenth of a cent, per FY01 State-mandated tax structure changes.
3. Related revenues, debt service and operating costs have been incorporated for new facilities opening between FY05 and FY10 (Germantown Pool, and the Damascus, White Oak, North Potomac, and Mid-County Community Recreation Centers.)

Notes:

1. These projections are based on the Executive's Recommended budget and include the revenue and resource assumptions of that budget. FY06-FY10 expenditures are based on the "major, known commitments" of elected officials and include negotiated labor agreements, the operating costs of capital facilities, the fiscal impact of approved legislation or regulations, and other programmatic commitments. The projected future expenditures, revenues, and fund balances may vary based on changes not assumed here to fee or tax rates, usage, inflation, future labor agreements, and other factors not assumed here.

RECREATION

PROGRAM:

Aquatics

PROGRAM ELEMENT:
PROGRAM MISSION:

To design, program, operate, and maintain indoor and outdoor swimming and diving facilities that offer a wide variety of safe, high-quality aquatic education, recreation, competition, and wellness opportunities for citizens of all ages, abilities, and interest levels

COMMUNITY OUTCOMES SUPPORTED:

- Knowledge and encouragement of water safety
- Diverse and fulfilling leisure opportunities
- Healthy children and adults

PROGRAM MEASURES

	FY01 ACTUAL	FY02 ACTUAL	FY03 ACTUAL	FY04 BUDGET	FY05 CE REC
Outcomes/Results:					
Facility visits ^a					
Indoor pools	928,663	928,876	906,146	929,000	933,000
Outdoor pools	213,446	307,750	304,942	^b 365,750	383,750
TOTAL	1,142,109	1,236,626	1,211,088	1,294,750	1,316,750
Service Quality:					
Percentage of attendees somewhat or very satisfied with:					
- The facilities provided	97	96	96	96	96
- The programs offered	91	91	90	90	90
Efficiency:					
Cost per visit (\$)	2.64	2.64	2.51	2.52	2.71
Net revenue (revenue less expenditures) (\$)	-355,154	-288,859	-362,948	-350,000	-395,000
Workload/Outputs:					
Number of recreational swims	521,736	596,069	521,578	643,069	651,569
Number registered for swimming lessons	12,712	12,837	13,173	14,254	14,525
Number registered for water fitness	7,434	7,491	7,594	7,434	7,434
Number registered for teams	2,322	3,867	2,287	2,272	2,272
Inputs:					
Expenditures (\$000) ^c	3,011	3,243	3,045	3,561	3,631
Workyears	106.8	109.2	110.3	134.6	134.0

Notes:

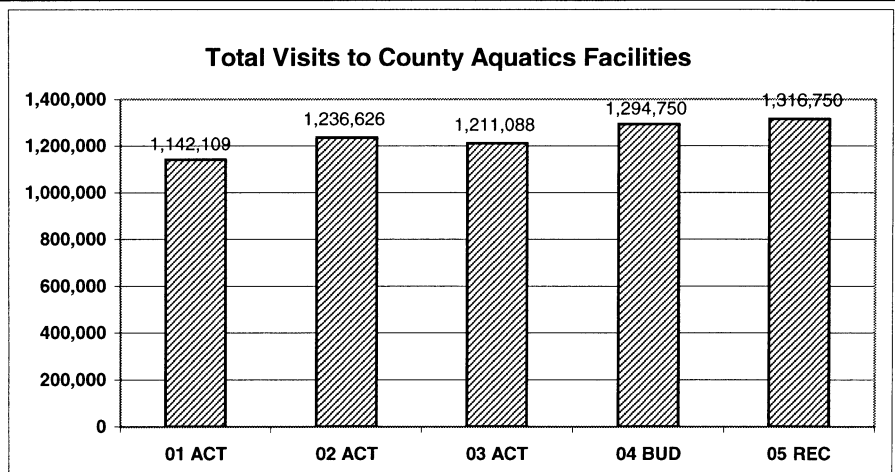
^aFacility visits reflect attendance by youth and adults at all County facilities for all activities offered.

^bReflects projected visits to the Martin Luther King outdoor pool for May and June of FY04 (the facility will open in May, 2004).

^cExpenditures do not reflect utility costs and bonded indebtedness for the facilities and do not include maintenance charges from Facilities and Services.

EXPLANATION:

The County's three indoor and seven outdoor pools are strategically located to serve populations not served by the private sector. Because these facilities are limited in number and spread throughout the County, usage is very high and growth is limited. Also, unlike many other jurisdictions, there are no pools in Montgomery County public schools. Indeed, the County's public schools rely upon the Recreation Department to provide time and space for their very successful varsity swim and dive program.



PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Montgomery County Public Schools, Montgomery County Red Cross, private and public swim associations.

MAJOR RELATED PLANS AND GUIDELINES: Middle School Initiative, Aquatic Facility Plan, FY1997 - FY2010.

RECREATION

PROGRAM:

Camps, Classes, and Sports

PROGRAM ELEMENT:

 Camps^a
PROGRAM MISSION:

To provide a wide range of summer camp programs for children and youth, ages 4-13, that introduce participants to new leisure skills and provide opportunities for social, emotional, and physical skill development, while providing a safe environment for children in Montgomery County

COMMUNITY OUTCOMES SUPPORTED:

- Enhance participant lifetime skill development and self-esteem
- Provide a safe and drug-free environment for children, youth, and staff
- Provide employment opportunities for teens and young adults
- Provide extended day programming to accommodate working parents

PROGRAM MEASURES

	FY01 ACTUAL	FY02 ACTUAL	FY03 ACTUAL ^b	FY04 BUDGET ^b	FY05 CE REC
Outcomes/Results:					
Number of hours of positive activities attended by children and youth	367,107	349,635	236,858	249,458	240,000
Number of children and youth in extended day programs	3,317	2,891	2,056	2,137	2,150
Number of teens and young adults employed	NA	240	205	255	240
Service Quality:					
Percentage of slots filled	80	82	70	75	80
Percentage of satisfied customers	78	90	95	95	95
Efficiency:					
Cost per registrant (net of offsetting revenues) (\$)	80	^e 24	72	64	64
Workload/Outputs:					
Number of registrants ^c	9,413	8,965	6,937	7,337	7,400
Number of children and youth in core programs	6,096	6,074	4,881	5,200	5,300
Number of children and youth using transportation	NA	NA	2,246	2,300	2,300
Inputs:					
Expenditures (\$000)	^d 2,102	^e 1,585	1,693	1,664	1,573
Workyears	NA	54.3	51.2	50.9	48.2

Notes:

^aCamp programs are undergoing substantial modifications due to budget reductions and reorganization of summer programs.

^bThe total number of program weeks for camps has been reduced by one week (from 8 to 7) in FY03 and FY04 to accommodate school scheduling.

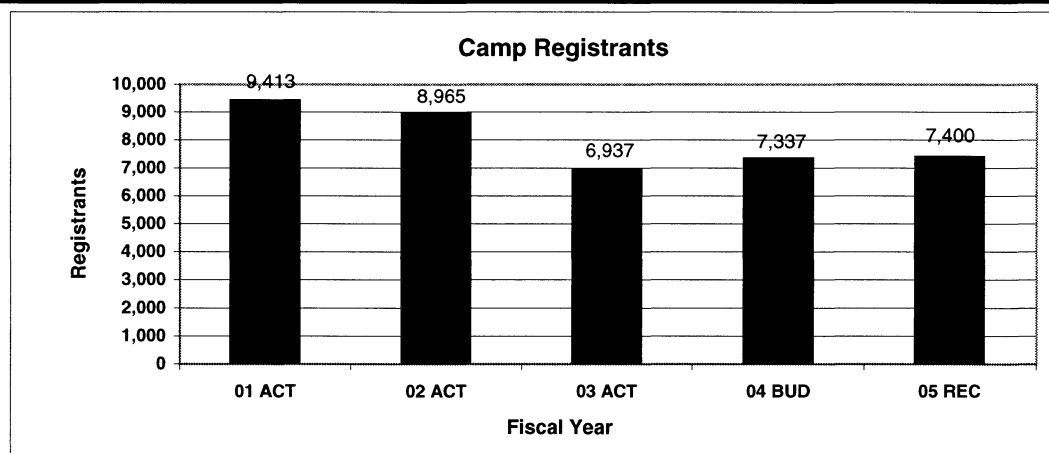
^cThe number of registrants does not include persons using transportation.

^dThe playground program was included in the Camps budget in FY01.

^eThe transportation expenditure was not included in operating expenses in FY02.

EXPLANATION:

A variety of summer camp opportunities are provided for children ages 6 - 12. Camps are organized in two week sessions. Each program emphasizes specific activity interests and includes camps that focus on arts, drama, outdoor and nature skills, or sports.



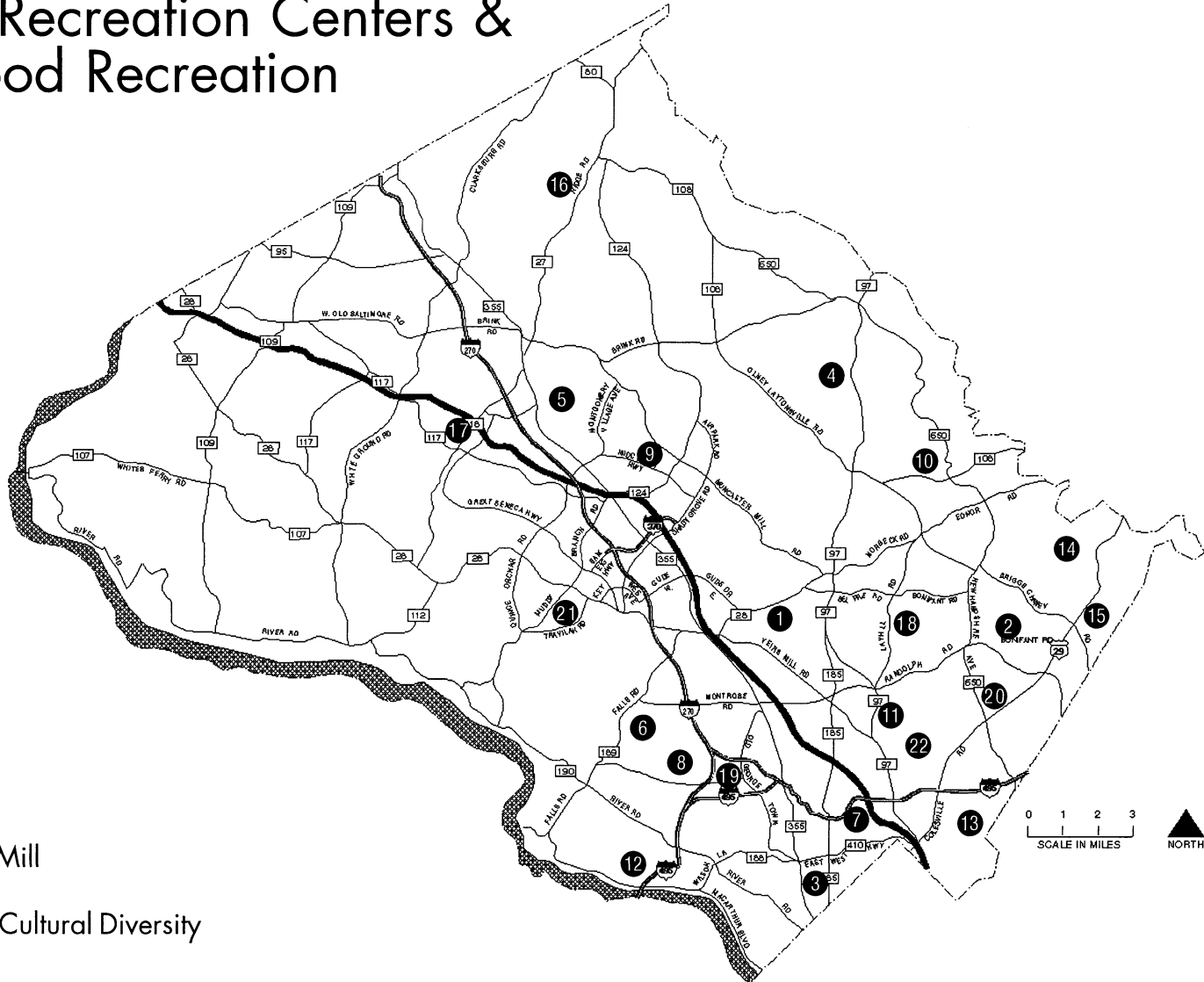
PROGRAM PARTNERS IN SUPPORT OF OUTCOMES: Montgomery County Public Schools, Maryland-National Capital Park and Planning Commission, Community Use of Public Facilities, Young Men's Christian Association, American Red Cross, Linkages to Learning, Extended Learning Opportunities Initiative, Police "Hot Spot" Initiative, private recreation facilities.

MAJOR RELATED PLANS AND GUIDELINES: Maryland Department of Health and Mental Hygiene Camp Standards, Montgomery County Department of Recreation Camp Standards, Community Center Facility Plan.

RECREATION

Community Recreation Centers & Neighborhood Recreation Centers

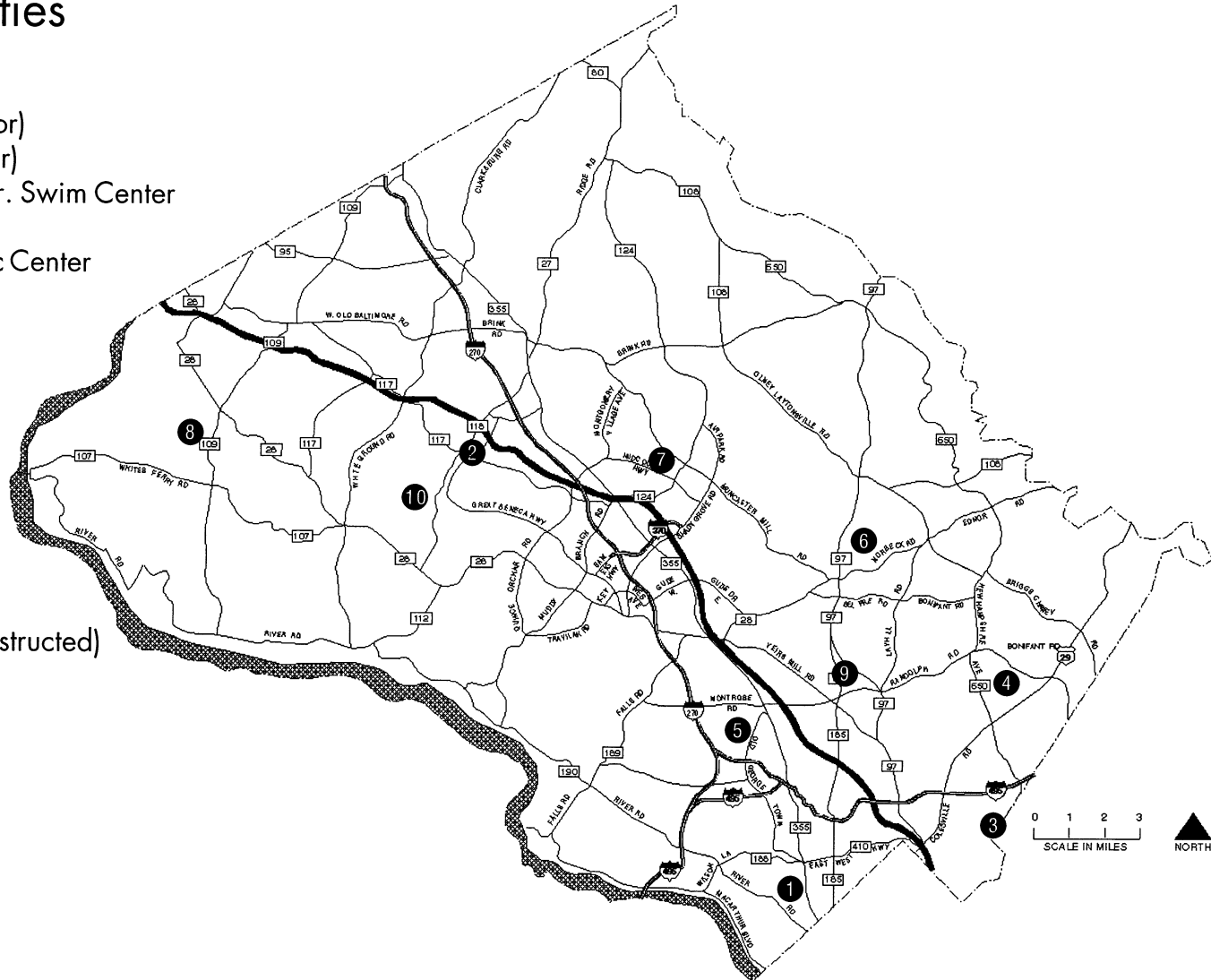
1. Bauer Drive
2. Good Hope
3. Leland
4. Longwood
5. Plum Gar
6. Potomac
7. Coffield
8. Scotland
9. Upper County
10. Ross Boddy
11. Wheaton
12. Clara Barton
13. Long Branch
14. Fairland
15. East County
16. Damascus
17. Germantown
18. Mid-County
19. North Bethesda
20. White Oak/Kemp Mill
21. North Potomac
22. Gilchrist Center for Cultural Diversity



RECREATION

Aquatics Facilities

1. Bethesda (outdoor)
2. Germantown (outdoor)
3. Long Branch (outdoor)
4. Martin Luther King, Jr. Swim Center
(indoor; outdoor)
5. Montgomery Aquatic Center
(indoor)
6. Olney Swim Center
(indoor)
7. Upper County
(outdoor)
8. Western County
(outdoor)
9. Wheaton/Glenmont
(outdoor)
10. Germantown
(indoor to be constructed)



RECREATION

Senior Centers & Neighborhood Senior Programs

1. Bauer Drive Neighborhood Senior Program
2. Clarksburg Neighborhood Senior Program
3. Coffield Neighborhood Senior Program
4. Damascus Senior Center
5. East County Neighborhood Senior Program
6. Fairland Neighborhood Senior Program
7. Holiday Park Senior Center
8. Long Branch Neighborhood Senior Program
9. Longwood Neighborhood Senior Program
10. Margaret Schweinhaut Senior Center
11. Owens Park Neighborhood Senior Program
12. Potomac Neighborhood Senior Program
13. Ross Boddy Neighborhood Senior Program
14. Gaithersburg UpCounty Senior Center
15. Germantown Neighborhood Senior Program
16. Clara Barton Neighborhood Senior Program
17. Waverly House Seniors

